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Lynn Pamment, Comptroller and Auditor General, Jersey Audit Office

BY EMAIL

19th May 2023

Dear Ms Pamment,

**Compliance with HM Treasury The Green Book –
New Healthcare Facilities Programme**

The Future Hospital Review Panel was re-established in November 2022 and is currently examining the progress and delivery of the Government's New Healthcare Facilities Programme. In light of your recent report – [Learning-from-Previous-Hospital-Projects-A-Follow-up-Review.pdf \(jerseyauditoffice.je\)](#) – and to ensure that the Panel fully understands aspects of the compliance necessary for this programme of work, we would be grateful for your views if you could outline the expectations that your office would have in relation to the application of [The Green Book](#) as guidance for the appraisal of programmes and projects in the public sector.

The Green Book describes its purpose as follows:

The Green Book is not a mechanical or deterministic decision-making device. It provides approved thinking models and methods to support the provision of advice to clarify the social – or public – welfare costs, benefits, and trade-offs of alternative implementation options for the delivery of policy objectives.

In this context, the Panel is seeking to understand how compliance with The Green Book can or should be judged in order to be clear whether a project or programme is adhering to best practice. The Panel would also be grateful for your view as to whether there are specific criteria within the guidance that you would expect to be fully met in the development of the functional brief and business cases for the New Healthcare Facilities Programme.

Please could you also indicate whether it would be the expectation of the Jersey Audit Office that a meaningful rationale be provided in instances whether the development of a business case deviates from The Green Book guidance.

Yours sincerely

Deputy Sam Mézec
Chair
Future Hospital Review Panel